



*advancing liberty
from coast to coast*

2018 annual report

Letter from the president



Dear friends and supporters,

2018 was a year of great accomplishment for PRI.

Throughout the year, the ideas put forward by PRI's scholars inspired positive changes in policies related to health care, K-12 education, the economy, energy and the environment, and issues of concern to Californians. However, free-market principles all over the country came under sharp attack with the rise of so-called "Democratic socialism."

2018 year in review

PRI's Center for Health Care was a national leading voice educating the American people about the dangers of single-payer health care or Medicare for All—the latest name for single payer.

Encounter Books released in March 2018 my latest Broadside, *The False Promise of Single-Payer Health Care*, which offers a thorough examination of single-payer systems in Canada and the United Kingdom and uses real stories to debunk myths promulgated by progressives about the benefits of "Medicare for All."

In 2020, Encounter will also publish my new paperback book *False Promise, False Reality: The Disastrous Reality*

of Medicare for All, an even more comprehensive look at a complete takeover by government of our health care system. This would mean that all private coverage would be outlawed.

The book will also include profiles of patients who have suffered under single-payer systems in Canada and the U.K. These systems result in long waits for care, rationed care, doctor shortages, and higher and new taxes to pay for the system. Health care is looking to be the major domestic policy issue in the 2020 presidential election. I am writing this book to counter progressives' arguments touting a complete government takeover of our health care system. The American people need to be educated on the realities of such a system.

I traveled the country giving speeches, and meeting with policymakers and legislators to discuss solutions to our health care issues. As well, I participated in several high-profile debates with leading opponents of market-based health care reform.

Throughout the year, I published my regular columns in *Forbes.com*, the *Washington Examiner*, and *Investor's*

Business Daily – in addition to commentaries and appearances in media outlets nationwide.

In April, I was pleased to receive an honorary doctoral degree from Pepperdine University in recognition of my leadership in health care policy. I also delivered the 2018 commencement address to the graduates of Pepperdine's School of Public Policy, which aired nationally on C-Span.

Additionally, PRI's Center for Health Care published numerous reports and briefings promoting free-market health care policies. Among them were studies calling for the repeal of the medical device tax, changes to fix the broken Medicare competitive bidding process, and reforms to open the biosimilars market.

In September, PRI welcomed Dr. Henry Miller as a Senior Fellow in Health Care. Over the course of his career, most recently at Stanford's Hoover Institution, Henry has conducted vital research on junk science, genetic engineering, GMOs, and emerging viral diseases. At PRI, he is continuing his important research and writing on a broad spectrum of scientific and medical issues.

continued



PRI's Center for Business and Economics published the latest in the *Beyond the New Normal* series showing how strong economic growth can become a reality again through market-based policies. In "The 15 Percent Solution: Defining the Affordable Level of Government," our Senior Fellow Dr. Wayne Winegarden determined that Congress can maximize growth by limiting spending to an optimal level – 15 percent of national income.

PRI's Center for Education published Lance Izumi's latest book, *An American Education Agenda*. It offers 15 federal, state, and local policy

reforms to improve America's current education system and expand school choice options. The book was released with a special policy briefing at the State Capitol in Sacramento, held in conjunction with PRI's celebration of National School Choice Week in January. Lance also delivered a speech to the Liberty Forum of Silicon Valley on *An American Education Agenda* and his 2017 book *The Corrupt Classroom*, which was broadcast nationwide on C-Span.

PRI's Center for the Environment published two groundbreaking studies in 2018, each of which drew statewide and national media attention. In "Costly Subsidies for the Rich," Dr. Wayne Winegarden analyzed the impact of government funded electric car subsidies. His research found that 79 percent of subsidies were claimed by those making more than \$100,000 per year. Citing Wayne's research, there is a renewed effort in Congress to eliminate these giveaways to the wealthy.

In "Legislating Energy Poverty," Wayne explores how big-government energy policies adopted in California and New York increase the energy burdens of those living in poor, rural, and minority communities.

PRI's Center for California Reform released the latest in its "California Ideas in Action"

policy briefs in January. In "Good Intentions," Center for California Reform Fellow Kerry Jackson argues that California policymakers should reform government anti-poverty programs to remove incentives against work while embracing private charities and expanding job opportunities in the state's poorest communities.

An op-ed by Kerry in the *Los Angeles Times* on poverty in California received national attention in the *Drudge Report* and other national publications. Kerry also published regular commentaries in California publications exploring the state's major fiscal and social challenges.

On pension reform, PRI filed an *amicus* brief in *Cal Fire v. CalPERS* – one of two major court cases concerning aspects of the 2013 pension reform law and its efforts to curb benefit increases. In March 2019, a state appellate court upheld the Legislature's repeal of a law granting public employees the opportunity to purchase additional service credit, or unearned service credit. Additionally, PRI released a new pension chartbook by Dr. Wayne Winegarden showing that – using a more honest accounting method – the state's public pension crisis had grown to nearly \$1 trillion.

Online, PRI scholars published daily free-market commentaries on our "Right

by the Bay" blog. A highlight was the new "Free Markets 101" column by PRI Fellow in Business and Economics Damon Dunn, where he regularly makes free market economics more relatable to our everyday lives.

PRI's weekly "Next Round" podcast featured interviews with scholars, national and state policymakers, and media voices exploring free-market ideas. Notable guests included George Gilder, Michael Anton, Andrew Puzder, State Senate Republican Leader Patricia Bates, former Assembly Republican Leader Connie Conway, and Democratic Strategist Steven Maviglio.

PRI's work is especially important in these challenging and turbulent times, as strong, free-market voices like ours are needed to combat the growing popularity of socialism and to inspire policymakers to enact free-market solutions to the many problems facing our state and nation.

In 2019, PRI celebrates its 40th anniversary. Thanks to your generous support, we will continue to lead the fight to restore the core American principles of opportunity for all, individual liberty, and free enterprise to the Golden State and the nation in 2019 and beyond.

Daily G. Prip

center for health care

mission

PRI proposes market-based policy reforms that would provide greater access to care, improve quality, and increase affordability. PRI reveals the failure of a single-payer government-run model for health care, drawing particularly on the problems with the Canadian system.

publications

The False Promise of Single-Payer Health Care (Encounter Books), by Sally C. Pipes, March 2018.

“Promoting Access and Lowering Costs in Health Care: The Case of Empowering Pharmacists to Increase Adult Vaccination Rates,” by Dr. Wayne Winegarden, April 2018.

“Letting Pharmacies Administer Vaccines Will Save Patients Time and Money” (animated video to accompany study), by Dr. Wayne Winegarden, April 2018.

“Impediments to a Stronger Biosimilars Market: An Infliximab Case Study,” by Dr. Wayne Winegarden, June 2018.

“Reforming CMS’ Competitive Bidding Process to Improve Quality and Sustainability,” by Dr. Wayne Winegarden, July 2018.

“What Will You Bid?” (animated video to accompany CMS competitive bidding study), August 2018.

“The Benefits from Repealing the Medical Device Tax,” by Dr. Wayne Winegarden, October 2018.

impact

PRI’s President and CEO Sally Pipes published *The False Promise of Single-Payer Health Care*, an Encounter Books *Broadside* exploring the many problems with single-payer in countries around the world and giving American patients a preview of what they could face if Medicare for All becomes law.

Pipes continued writing her bi-weekly columns for *Forbes*, *Investor’s Business Daily* and *The Washington Examiner’s* “Beltway Confidential” blog and was interviewed for dozens of radio and television programs and print and digital publications. In April 2018, she received an honorary doctoral degree from Pepperdine University in recognition of her leadership in health care policy.

PRI’s Dr. Wayne Winegarden authored several new studies, papers, and op-eds, and gave numerous media interviews promoting policies that support the continued viability and vitality of the U.S. biomedical and pharmaceutical industries, to the benefit of patients and overall economic growth.

In September 2018, PRI welcomed nationally-renowned scholar and researcher and former Hoover Institution fellow Dr. Henry Miller as a Senior Fellow at the Center for Health Care. Over the course of his career, Dr. Miller has conducted vital research on complex issues like genetic engineering and emerging viral diseases.

podcast highlights

- Tim Rice, Manhattan Institute – Could New York’s Single-Payer Plan Be Exported to California? (December 12, 2018)
- Dr. Henry Miller – Just How “Authentic” Are The “Natural” Products You’re Buying? (September 24, 2018)
- Sally Pipes – The False Promise of Single Payer (March 5, 2018)

414
MEDIA
CITATIONS

326
OP-EDS

113
RADIO
AND TV
INTERVIEWS

6
BLOG POSTS

259
MEDIA CLIPS

13
OP-EDS

31
RADIO & TV
INTERVIEWS

9
BLOG POSTS

publications

An American Education Agenda: Top 15 Recommendations for Improving K-12 Education, by Lance Izumi, January 2018.

impact

Lance Izumi released *An American Education Agenda: Top 15 Recommendations for Improving K-12 Education* – a book that offers guidelines to reconstruct America’s current education system and expand school choice options nationwide. The publication contains policy recommendations that would empower parents by enabling them to make the best possible choice for their child’s education.

As part of PRI’s celebration of National School Choice Week, Izumi spoke about *An American Education Agenda* at an event in January at the State Capitol in Sacramento. He discussed the importance of school choice and charter schools in providing the college preparation students need to succeed in higher education.

Izumi’s writings on a wide variety of education issues, such as school choice, Common Core national education standards, and universal preschool, have appeared in major national and California publications. His speech to the Liberty Forum of Silicon Valley in Mountain View, California on *The Corrupt Classroom* and *An American Education Agenda* was broadcast nationally on C-SPAN.

podcast highlights

- Dr. Cara Stillings Candal, Director of Research and Curriculum for the National Academy of Advanced Teacher Education – The Fight for the Nation’s Best Charter Schools (November 26, 2018)
- Jim Manley, Pacific Legal Foundation – Protecting Student Free Speech (October 22, 2018)
- Rebecca Friedrichs, former Orange County teacher – Janus Before Janus (October 8, 2018)
- Pete Peterson, Dean of the Pepperdine School of Public Policy – Free Market Ideas on Campus (May 21, 2018)
- Lance Izumi, PRI Senior Director of the Center for Education – What Can California Do to Expand School Choice? (January 22, 2018)

center for education

mission

The Center for Education works to restore to all parents the basic right to choose the best educational opportunities for their children. Through research and grassroots outreach, our scholars advance parental choice in education, high academic standards, charter schools, digital learning, teacher quality, and school finance reform.



The background of the entire page is a photograph of several yellow construction cranes against a clear blue sky. The cranes are tall and lattice-structured, with their jibs extending upwards and outwards. The text is overlaid on the upper portion of the image.

center for business and economics

mission

The Center for Business and Economics examines how the entrepreneurial spirit, the engine of economic growth and opportunity, is stifled by onerous taxes, regulations, and health care policies. Its scholars recommend comprehensive public policy reforms that will maintain a robust economy, ensure consumer choice, and spur creativity and innovation.

publications

“Breaking Down Barriers: How Occupational Licensing Reform Can Improve the Insurance Markets, Benefit Consumers, and Expand Job Opportunities,” by Dr. Wayne Winegarden, January 2018.

“Breaking Down Barriers” (animated video to accompany study), February 2018.

Beyond the New Normal: How Much Should We Spend?, “The 15 Percent Solution: Defining the Affordable Level of Government,” by Dr. Wayne Winegarden, May 2018.

“How Much Should We Spend?” (animated video to accompany “The 15 Percent Solution” study), May 2018.

impact

PRI’s Center for Business and Economics continued its work exploring how America’s entrepreneurial spirit, the engine of economic growth and opportunity, is stifled by onerous taxes, regulations, and other government intrusion.

Dr. Wayne Winegarden released the latest report in his series, *Beyond the New Normal: Establishing a Pro-Growth Economic Policy Environment*, a multi-year series illustrating how the coordination of pro-growth policies explain the different

historical growth patterns of the U.S. economy. *The 15 Percent Solution: Defining the Affordable Level of Government* makes the case that the U.S. economy could regularly experience 3-4 percent annual growth rates or higher if Congress adopted the growth-maximizing level of economic spending – 15 percent of national income.

He also released a study, “Breaking Down Barriers”, which argues that occupational licensing laws for insurance adjusters nationwide are leading to delays with victims of recent natural disasters in California and other states trying to quickly rebuild their lives. The study makes the case that enacting reforms to remove these burdensome requirements would open the marketplace, allow claims to be processed faster, lower costs for consumers, and increase job opportunities.

podcast highlights

- Andrew Puzder, former CEO of CKE Restaurants – *The Capitalist Comeback* (August 13, 2018)
- George Gilder, author – *Technologies in the Future* (June 25, 2018)
- Damon Dunn, PRI fellow – *Free Markets 101* (February 26, 2018)

1471
MEDIA
CITATIONS

42
OP-EDS

9
RADIO & TV
INTERVIEWS

49
BLOG POSTS

482
MEDIA
CITATIONS

76
OP-EDS

23
RADIO & TV
INTERVIEWS

23
BLOG POSTS

publications

“Costly Subsidies for the Rich: Quantifying the Subsidies Offered to Battery Electric Powered Cars,” by Dr. Wayne Winegarden, February 2018.

“Do Taxpayers Get a Good Deal at ‘Government Cars ‘R Us?’” (animated video to accompany study), February 2018.

“Recent Writings on California’s Water Future,” March 2018.

“Legislating Energy Poverty: A Case Study of How California’s and New York’s Climate Change Policies are Increasing Energy Costs and Hurting the Economy,” by Dr. Wayne Winegarden, December 2018.

“Legislating Energy Poverty in California” (video to accompany study), December 2018.

“Legislating Energy Poverty in New York” (video to accompany study), December 2018.

impact

In February 2018, Dr. Wayne Winegarden released *Costly Subsidies for the Rich: Quantifying the Subsidies Offered to Battery Electric Powered Cars*, a report that assesses the value of electric car subsidies and connects these subsidies to the income groups most likely to receive them. According to the results of our research, 79 percent of electric vehicle plug-in tax credits are claimed by households with adjusted gross incomes of greater than \$100,000 per year. The project’s findings were featured in dozens of publications nationwide, including *Investor’s Business Daily*, the *Orange County Register*, *American City Business Journals*, and *RealClearMarkets*.

PRI released *Legislating Energy Poverty* in December 2018, a case study showing how the big government approach to fighting climate change taken by California and New York hurts working class and minority communities the hardest. The report was featured on Fox 11 News (Los Angeles), KPBS-TV (San Diego), KNTV-TV (San Francisco), and KIEM-TV (Eureka), and in the *Buffalo News*, *Western Journal*, *Daily Caller*, and *California Political Review*. In addition, two short promotional videos were released along with the study.

In June 2018, PRI co-sponsored with the Institute for Humane Studies a policy research seminar, Embracing a Free-Market Energy Future, in Vancouver, Canada. During the half-day seminar, scholars and policy experts discussed how “green energy” policies threaten people’s individual freedom, private property rights, and economic livelihood.

In July 2018, Dr. Winegarden debated Ralph Cavanagh, an attorney at the Natural Resources Defense Council, on Southern California Public Radio over a California bill that sets the goal of a 100 percent clean energy supply in the state by 2045. PRI scholars also received statewide media attention on a California legislative proposal to ban the sale of gas-powered cars in the state.

podcast highlights

- Wayne Winegarden, PRI Senior Fellow – Legislating Energy Poverty (December 17, 2018)
- Nick Loris, Heritage Foundation – Why Are California Gas Prices So High? (July 24, 2018)
- Marlo Lewis, Competitive Enterprise Institute – Embracing a Free-Market Environmental Future (July 9, 2018)



center for the environment

mission

The Center for the Environment reveals the dramatic and long-term trend towards a cleaner, healthier environment. It also examines and promotes the essential ingredients for abundant resources and environmental quality – property rights, markets, local action, and private initiative.

center for california reform

mission

The Center for California Reform seeks to reinvigorate California's entrepreneurial, self-reliant traditions. It champions solutions in education, business, and the environment that work to advance prosperity and opportunity for all the state's residents.



publications

Good Intentions: How California's Anti-Poverty Programs Aren't Delivering and How the Private Sector Can Lift More People Out of Poverty, by Kerry Jackson, January 2018.

"Pacific Research Institute Survey: Why California's Most Coveted Industries Aren't Coming to the Golden State," February 2018.

"Why are Highly-Desired Industries and Jobs Not Coming to California?" (animated video to accompany survey release), February 2018.

"Reforming Public-Sector Pensions to Improve California's Fiscal Outlook," by Dr. Wayne Winegarden, September 2018.

"Beware California's Pension Monster" (video to accompany study), September 2018.

Capital Ideas, two-page issue briefs on California policy, released monthly

Right by the Bay blog, daily commentaries on California issues, written by PRI scholars

impact

PRI's Kerry Jackson released *Good Intentions: How California's Anti-Poverty Programs Aren't Delivering and How the Private Sector Can Lift More People Out of Poverty* – a policy brief that makes the case that California policymakers should reform government anti-poverty programs to remove incentives against work while expanding job opportunities in the state's poorest communities. In January, *The Los Angeles Times* published "Why Is Liberal California the Poverty Capital of America?" an op-ed by Jackson that received national attention.

In April, PRI released the results of a survey of business executives in industries highly desired by California legislators (clean tech, R&D, manufacturing, and other industries), exploring why they aren't moving to California despite offers of subsidies and favorable government policies. The executives cited high costs of housing and real estate, the state's poor-quality education system, and the expensive costs to do business here as the primary reasons why they are not locating or expanding in the Golden State.

Dr. Wayne Winegarden released *Reforming Public-Sector Pensions to Improve California's Fiscal Outlook*—a report and chartbook that uses data from OpenTheBooks.com to demonstrate that California's public pensions are even more lavish than originally thought. California's pension debt is nearly \$1 trillion – and just 28 percent funded.

podcast highlights

- Pete Constant, Retirement Security Initiative– How Can We Tame California's Pension Monster? (October 15, 2018)
- Tia Boatman Patterson, California Housing Finance Agency – Addressing California's Home Affordability Problem (July 2, 2018)
- Connie Conway – She's Back! Former Assembly Republican Leader Takes on Sacramento's Hot Topics (April 23, 2018)
- Senate Republican Leader Patricia Bates – The View from Under the Dome (April 9, 2018)

122
MEDIA
CITATIONS

113
OP-EDS

40
RADIO
AND TV
INTERVIEWS

99
BLOG POSTS

“ When I want to know what the best minds in free-market policy are thinking on issues like health care, education, and the regulatory state, I often turn to Sally Pipes and her team of experts at the Pacific Research Institute. ”

—Stephen Moore

development

with gratitude

The final numbers are in, and they bear out our sense that 2018 was one of the most productive years for free market policy—and for PRI—in decades. We spent the year championing freedom, opportunity, and personal responsibility in California and across the nation, and were sought out for analysis and commentary more than ever before. Look at the tallies from our Media Impact report: In 2018, PRI scholars:

- Penned or were featured in 578 op-eds;
- Wrote 190 blog posts;
- Made 148 radio and 68 television appearances;
- Recorded 52 podcasts; and
- Were mentioned in 2,752 media articles.

These numbers aren't so much meaningful on their own as they are testament to how important—and how timely—our policy research and commentary is. None of this would be possible were it not for the support that you have shown to PRI. Your commitment to advancing free market policies is what made 2018 such a successful year. We remain enormously grateful to you for your time, commitment to our work, and financial support.

We were delighted to welcome hundreds of new supporters to PRI, including dozens of new *Sir Antony Fisher Freedom Society* members, those who contribute gifts of \$1,000 or more each year. In addition to receiving our in-depth

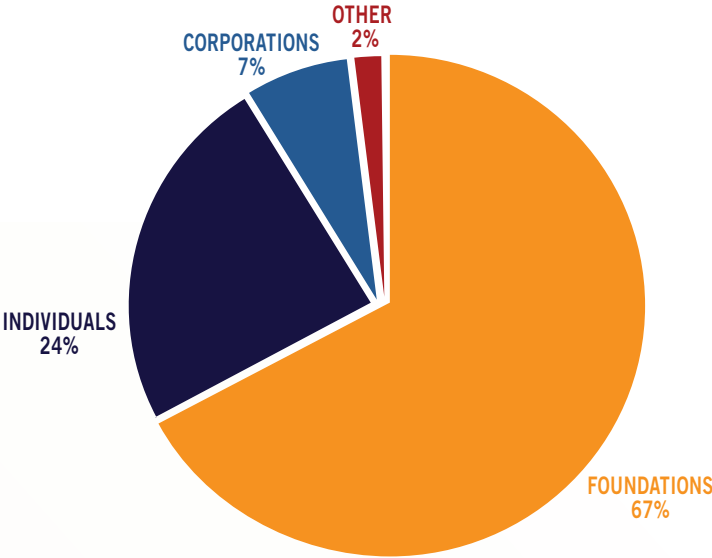
studies, books, and other publications, PRI donors are the very first to receive invitations to events. In 2018, we hosted several events with prominent speakers, including Mark Steyn, Governor Pete Wilson, Heather Mac Donald, Andrew Puzder, John Taylor, and Charles Kesler.

In the near future, we may face the challenge of myriad bad policies—policies that threaten to damage the economy, burden taxpayers, stifle entrepreneurship, penalize success, and rob our children of a quality education. Our work over the past year has put us in a strong position to continue educating the public, formulating policy proposals for politicians, and setting an alternative media narrative to underscore the importance of freedom to statewide, and nationwide, well-being.

Your support is crucial to the continued success of our work. Standing together, we can spread the message of limited government, free enterprise, and personal responsibility far and wide throughout our state and country. Together, we can beat back failed, big-government policies and restore common sense to our state and national decision-making.

In addition to annual support, we encourage our donors to support our work through planned giving, including estate gifts and appreciated stock. For more information about contributing to PRI, please contact PRI's Development Department at (626) 714-7572.

REVENUE BY SOURCE



ASSETS & LIABILITIES

CASH & EQUIVALENTS	\$4,994,414
INVESTMENTS	\$9,203,035
NET FIXED ASSETS	\$34,713
OTHER ASSETS	\$660,344
LIABILITIES	\$230,108
NET ASSETS	\$14,662,398

TOTAL REVENUE	\$5,143,050
TOTAL EXPENSES	\$3,803,750

An aerial photograph of a massive, multi-level highway interchange with numerous curved ramps and overpasses. The surrounding area is a dense urban landscape with residential houses and trees showing autumn foliage in shades of orange and yellow. The word "financials" is written in a large, white, serif font across the upper portion of the image.

financials

events

JANUARY 2018

“How Publishers Made a Mess of the Internet and How They Will Rise Again”

Young Leaders Circle

Guest Speaker:

TechCrunch COO

Ned Desmond

San Francisco, California

“What California Can Do to Expand School Choice”

National School Choice Week

Event with

Lance Izumi

Sacramento, California

FEBRUARY 2018

The Corrupt Classroom

Luncheon and Discussion

with Lance Izumi

Joint event with Downtown

Los Angeles Lincoln Club

Los Angeles, California

Social Mixer

Young Leaders Circle

San Francisco, California

MARCH 2018

State Capitol Reception
with Sally C. Pipes

Sacramento, California

“How Campus Victimology is Remaking the ‘Real World’”

Luncheon and Discussion

with Heather Mac Donald

San Francisco, California

“Electric Vehicle Subsidies for the Rich”

Young Leaders Circle

Guest speakers:

- PRI Senior Fellow in Business and Economics
Wayne Winegarden
- Sabrina Lockhart,
California Independent
Petroleum Association
- Sanaz Motamedi,
UC Berkeley

“The Trump Administration: The First Year and What Lies Ahead”

Luncheon and Discussion

with Dr. Charles Kesler

Newport Beach, California

APRIL 2018

Book Launch Party for *The False Promise of Single Payer*

Reception featuring

Sally C. Pipes

San Francisco, California

JUNE 2018

“An Evening with Educational Entrepreneurs”

Young Leaders Circle

Co-hosted with America’s

Future Foundation

San Francisco, California

“Embracing a Free-Market Energy Future”

Policy conference co-hosted
with Institute for Humane
Studies

Vancouver, Canada

Featured speakers:

- Sally C. Pipes, PRI
President, CEO, and
Thomas W. Smith Fellow
in Health Care Policy
- Wayne Winegarden,
PRI Senior Fellow in
Business and Economics
- Jody Lipford,
Presbyterian College
- Nick Loris, Heritage
Foundation
- Mark Milke, Canadians
for Affordable Energy
- Roger Meiners, University
of Texas at Arlington
- Arthur Wardle, Center for
Growth and
Opportunity at Utah State
University

- Sabrina Lockhart,
California Independent
Petroleum Association
- Marlo Lewis,
Competitive
Enterprise Institute

*The Capitalist Comeback: The
Trump Boom and the Left's Plot
to Stop It*

Luncheon and Discussion
with Andrew Puzder
Joint event with Downtown
Los Angeles Lincoln Club
Los Angeles, California

Fifth Annual Villa Taverna
Dinner
Keynote: John Taylor, Hoover
Institution
“A Turning Point in
Economic Policy”
San Francisco, California

JULY 2018

“How Can We Increase
Viewpoint Diversity in
Silicon Valley”
Young Leaders Circle
Guest Speaker: Garrett
Johnson, Lincoln Network
San Francisco, California

AUGUST 2018

“Why Technology
Prophet Predicts Big Tech
Disruption”
Luncheon and Discussion
with George Gilder
San Francisco, California

SEPTEMBER 2018

“A PRI Tribute to Governor
Wilson in Celebration of
His 85th Birthday”
Annual Thatcher Gala Dinner
Featured Speakers:

- Gov. Pete Wilson
- The Hon. Daniel Kolkey
- Mark Albrecht
- Judge Janice
Rogers Brown
- Russ Gould
- Sean Walsh
- Ted Weggeland

Newport Beach, California

OCTOBER 2018

Evening reception with Sally
C. Pipes
Phoenix, AZ

“You’ve Gotta Fight for Your
Right . . . to Vape”
Young Leaders Circle
Guest Speaker: Dr. Tevi Troy
of JUUL Labs
San Francisco, California

NOVEMBER 2018

“Trump and His Critics: How
the President Has Shaped
Domestic and
Foreign Policy”
Luncheon and Discussion
with Michael Anton
Newport Beach, California

2018 Annual Gala Dinner
with Mark Steyn
San Francisco, California

Holiday Reception
Joint Sir Antony Fisher
Freedom Society-Young
Leaders Circle Event
Guest Speaker:
Dr. Charles Kesler
San Francisco, California

staff

Sally C. Pipes

President and CEO
Thomas W. Smith
Fellow in Health Care Policy

Rowena Itchon

Senior Vice President

Ben Smithwick

Vice President of
Development

Tim Anaya

Director of Communications

Lance T. Izumi, J.D.

Senior Director
Education Studies

Makaila Warga

Development and
Events Manager

Evan Harris

Media Relations and
Outreach Manager

scholars

Wayne Winegarden, Ph.D

Senior Fellow,
Business and Economics

Kerry Jackson

Fellow
California Studies

Henry I. Miller, MD

Senior Fellow
Health Studies

Kenneth P. Green, Ph.D

Scholar
Environmental Studies

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Senior Fellow
Tech and Innovation

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Partner, Latham & Watkins

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Consultant, Freedom Communications

Christopher Wright

President & CEO

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emeritus board members

Frank Baxter

Chairman Emeritus

Jefferies Group Inc.

Lisa Guillermin Gable

Founded in 1979 and based in San Francisco, PRI is a non-profit, non-partisan organization supported by private contributions. Its activities include publications, public events, videos, media commentary, including op-eds, radio and television interviews, as well as article citations, community leadership, invited legislative testimony, amicus briefs, social media campaigns, and academic outreach.



www.pacificresearch.org