





LETTER FROM THE PRESIDENT SALLY C. PIPES



PRI CELEBRATED ITS 40TH ANNIVERSARY IN 2019 during one of the most turbulent times in our nation's political history. Market-based ideas were under assault in California and across the country.

Progressives in Congress and on the 2020 presidential campaign trail were pushing for a “Medicare for All” or single-payer health care system and a “Green New Deal” scheme that would impose crushing new taxes and regulations. California Governor Gavin Newsom imposed new restrictions on charter schools, and signed anti-worker, anti-opportunity legislation limiting people's freedom to work as they wish.

2019 YEAR IN REVIEW

To celebrate its 40th anniversary, PRI held a special gala in San Francisco in March featuring keynote speaker and Taube Family Freedom Prize award recipient Tucker Carlson. A Southern California 40th anniversary gala was held in Newport Beach in October featuring keynote speaker Peter Thiel and Baroness Thatcher Award recipient, the Honorable Christopher Cox, a former PRI board member. A Sacramento reception was held in February in conjunction with PRI's inaugural California Ideas in Action conference.

In advance of the January 2020 publication of my latest book *False Promise, False Promise: The Disastrous Reality of Medicare for All* (Encounter Books), I traveled the country speaking to audiences and gave numerous media interviews on the dangers of single-payer health care, and what it would mean for the cost, quality, and availability of health care in the U.S.

I participated in a prestigious Intelligence² debate on single-payer health care in New York City in September, which I won with my debate partner Nick Gillespie of *Reason* magazine. John Donovan, the debate moderator, said that my opening and closing statements were among the best given at an Intelligence² debate. In November, I debated Professor Richard Scheffler, who was later appointed

as one of the members of Gov. Newsom's single-payer commission, at UC Berkeley.

Throughout the year, I published more than 400 op-eds (including reprints) in print and online outlets nationwide, including my regular columns at FoxNews.com, *Forbes*, and the *Washington Examiner*. Twice in 2019, President Trump shared my columns on Facebook with his 24 million followers.

Additionally, I gave more than 100 TV and radio interviews, discussing the health care plans of the Democratic presidential candidates, the problems with drug price controls, and how Americans would fare under a single-payer health care system, among other topics. In May, I was a guest on “Life, Liberty, and Levin” on Fox News Channel, which was watched by more than 1.5 million viewers.

PRI launched a new Center for Medical Economics and Innovation in April, led by senior fellow, Dr. Wayne Winegarden as well as featuring my work and the work of senior fellow in health studies, Dr. Henry Miller. The Center builds upon PRI's decades of leadership in health care policy by championing market-based solutions to improve our health care system through innovation.

The Center's initial work included a national survey showing that Americans strongly support gene therapies, which present the potential to cure devastating diseases despite high upfront costs. Wayne published multiple briefs showcasing the potential for biosimilars, which have an opportunity to bring significant savings to patients and taxpayers alike. He also exposed the myths of a flawed World Health Organization study that is used by proponents to support drug price controls.

In addition, Henry published numerous commentaries and gave frequent media interviews on the growing debate over prescription drug importation, and whether California should allow personal belief exemptions from mandatory vaccines, which was one of the hottest legislative issues of 2019.



Lance Izumi, senior director of PRI's Center for Education, published *Choosing Diversity* in January, which explores one of the key traits that distinguishes charter schools from traditional public schools—the diversity of educational experiences promoted by the ability to choose.

To accompany the book, PRI produced a mini-documentary on one of the schools highlighted in *Choosing Diversity*, Life Learning Academy on Treasure Island in San Francisco Bay. The school helps its students overcome incredible challenges including homelessness, violence, and broken families. The film has been viewed more than 80,000 times on social media since its release.

PRI's Center for Business and Economics launched a multi-year series on entrepreneurship, *Breaking Down Barriers to Opportunity*. In the first two papers in the series, Wayne documents how growing government regulatory burdens have worsened the climate for entrepreneurship and made it tougher for immigrant and low-income entrepreneurs to climb the economic ladder. In addition, Wayne published the final study in the *Beyond the New Normal* series, which outlines reforms Congress would have to enact to achieve the ideal level of government spending to maximize economic growth.

Damon Dunn, fellow with PRI's Center for Business and Economics published a brief on the growing public support for socialism. Sharing stories from his upbringing in a life of extreme poverty, Damon argues that schemes like universal basic income won't reduce income inequality or lift people out of poverty.

Closer to home, Kerry Jackson, fellow with PRI's Center for California Reform, published a *Capital Ideas* brief in November showing how poor government policies limited the ability of the state's power utilities to respond to the deadly wildfires and prevent future mass power blackouts.

Kerry published *Living in Fear in California* in May, which showed how sweeping changes (AB 109, Props.

47 and 57) to the state's tough on crime policy agenda are undermining public safety. Kerry and Wayne also published a brief on San Francisco's homeless crisis in June, which shows how private charities and non-profits could address homelessness more effectively than government. This is part of a major initiative PRI has undertaken on this issue.

PRI garnered statewide attention for its work on Assembly Bill 5, a new state law enacted in 2019 that puts significant restrictions on the ability of Californians to work as independent contractors. Kerry's op-eds highlighting the new law's serious flaws were published in dozens of outlets statewide.

In February, PRI held its first annual "California Ideas in Action" conference in Sacramento, which featured longtime Sacramento-based newspaper columnist Dan Walters as the keynote speaker. The inaugural conference explored how free-market ideas could form the basis for new, and non-traditional coalitions around issues like health care reform, energy policy, school choice, and poverty.

"Next Round," PRI's weekly podcast, celebrated its 100th episode in June featuring special guest, U.S. House Republican Leader Kevin McCarthy. In addition, PRI published daily, free-market analysis on the top issues being debated in Sacramento on the *Right by the Bay* blog.

Now more than ever, PRI's work is critically needed to educate all Americans about the dangers of mounting socialism and progressivism. The time is now to rebut the push for bigger government with market-based ideas.

With your continued and generous support of our work, I'm confident that democratic socialism will be defeated, and the cause of liberty, freedom, and opportunity for all will prevail.





CENTER FOR HEALTH CARE

MISSION


PRI proposes market-based policy reforms that would provide greater access to care, improve quality, and increase affordability. PRI reveals the failure of a single-payer government-run model for health care, drawing particularly on the problems with the Canadian system.

IMPACT

In her media interviews and public appearances, Sally Pipes continued her mission to educate the American people about the dangers of single-payer health care.

Pipes participated in a high-profile debate on “Medicare for All” in September hosted by Intelligence². She argued against the replacement of private health insurance with debate partner Nick Gillespie, editor of *Reason* magazine. Pipes and Gillespie were voted winners of the debate by 51 percent of the live audience. She also debated noted single-payer proponent Professor Richard Scheffler from the UC Berkeley School of Public Policy at a November forum at UC Berkeley.

She continued to publish her regular weekly column at FoxNews.com, and bi-weekly columns in *Forbes* and the *Washington Examiner* “Beltway Confidential” blog, plus numerous op-eds run in print and online publications nationwide. Twice in 2019, President Trump shared Pipes’ columns with his more than 24 million Facebook followers.



“The American public must realize that the road to ‘Medicare for All’ is paved with steep tax hikes, doctor shortages, long waits and government rationing.”
—Sally C. Pipes

In May, Sally Pipes was a guest on “Life, Liberty, & Levin” on Fox News Channel for an hour-long interview on single-payer health care and market-oriented solutions for health care reform. She appeared in June as a panelist on “Deep Dive with Steve Hilton” on the Fox Nation streaming service, speaking about the dangers of single-payer health care. Pipes also made multiple appearances on “The Evening Edit with Elizabeth MacDonald” on Fox Business Network, and appeared regularly on local and national radio shows including the “Larry Elder Show,” the “Lars Larson Show,” the “John Batchelor Show” and the “Wilkow Majority” on Sirius XM Satellite Radio.

Pipes was frequently sought after by reporters, television and radio programs, and podcasts to discuss the health care plans promoted by the various Democratic presiden-

tial candidates, the real life problems Americans would experience under a single-payer health care system, proposals to impose drug price controls and allow the foreign importation of drugs, and the potential for telehealth and other health care innovation to benefit patients.

PRI also launched “Single Payer Poll Watch,” a poll aggregator which regularly updates shifting American public opinion about “Medicare for All” during the 2020 campaign.

PUBLICATIONS

- “PRI Single Payer Poll Watch,” Launched Dec. 2019



MISSION

The Center for Medical Economics and Innovation aims to educate policymakers, regulators, health care professionals, the media, and the public on the critical role that new technologies play in improving health and accelerating economic growth.

IMPACT


In April, PRI launched its new Center for Medical Economics and Innovation, led by Senior Fellow Wayne Winegarden, Ph.D., and featuring the work of renowned scholar Henry Miller, M.D., and PRI President Sally Pipes. Over the next two years, the Center will focus on several areas of research covering the

biomedical and pharmaceutical industries, including barriers to innovation and competition, pricing, and cost-effectiveness.

The Center's first brief, released in June, analyzes an oft-cited study by the World Health Organization ("Pricing of Cancer Medications and its Impacts"). The CMEI analysis argues the misinformation perpetuated by the study's flawed analysis inappropriately supports the imposition of price controls and more government regulation.

Also, in June, the Center released a national public opinion survey, which found that Americans overwhelmingly support innovative gene therapies. Seventy-eight percent of respondents agreed that developing cures for diseases should be pursued, despite high upfront costs.

Two issue briefs focused on the potential for biosimilars, making the case that biosimilars have the potential to realize



**“ Medical innovation is important to alleviating deadly diseases and helping Americans live long and healthy lives, and it’s also important for our economy.”
—Sally C. Pipes**

billions in savings for the health care system if reforms are enacted to incent their market share growth.

Dr. Henry Miller published an issue brief in June taking on the “dishonest propaganda” from organic agriculture advocates, noting that many organic-approved pesticides also pose significant environmental and human health risks. In September, he co-authored a *Wall Street Journal* op-ed showing how low-tech innovations are significantly reducing injuries as much as high-tech medical innovation. In October, he published a *Los Angeles Times* op-ed on the importance of getting a flu vaccine.

PUBLICATIONS

- Video: “Gene Therapies Can Save Lives,” March 2019
- “Dishonest Propaganda Sprouts from Organic Agriculture,” Henry Miller, M.S., M.D., Issue Brief, June 2019
- “A Review of the WHO Technical Report: Pricing of Cancer Medicines and Its Impacts,” Dr. Wayne Winegarden, Issue Brief, June 2019
- “Cancer Treatments and Financial Returns,” (released in conjunction with PRI study on WHO analysis on price of cancer treatments), June 2019
- Video: “Americans Support Gene Therapies to Save Lives,” (released in conjunction with PRI national public opinion survey on gene therapies), June 2019
- “Incenting Competition to Reduce Drug Spending: The Biosimilar Opportunity,” Dr. Wayne Winegarden, PRI Center for Medical Economics and Innovation Issue Brief, July 2019



CENTER FOR BUSINESS AND ECONOMICS

MISSION

The Center for Business and Economics examines how the entrepreneurial spirit, the engine of economic growth and opportunity, is stifled by onerous taxes, regulations, and health care policies. Its scholars recommend comprehensive public policy reforms that will maintain a robust economy, ensure consumer choice, and spur creativity and innovation.

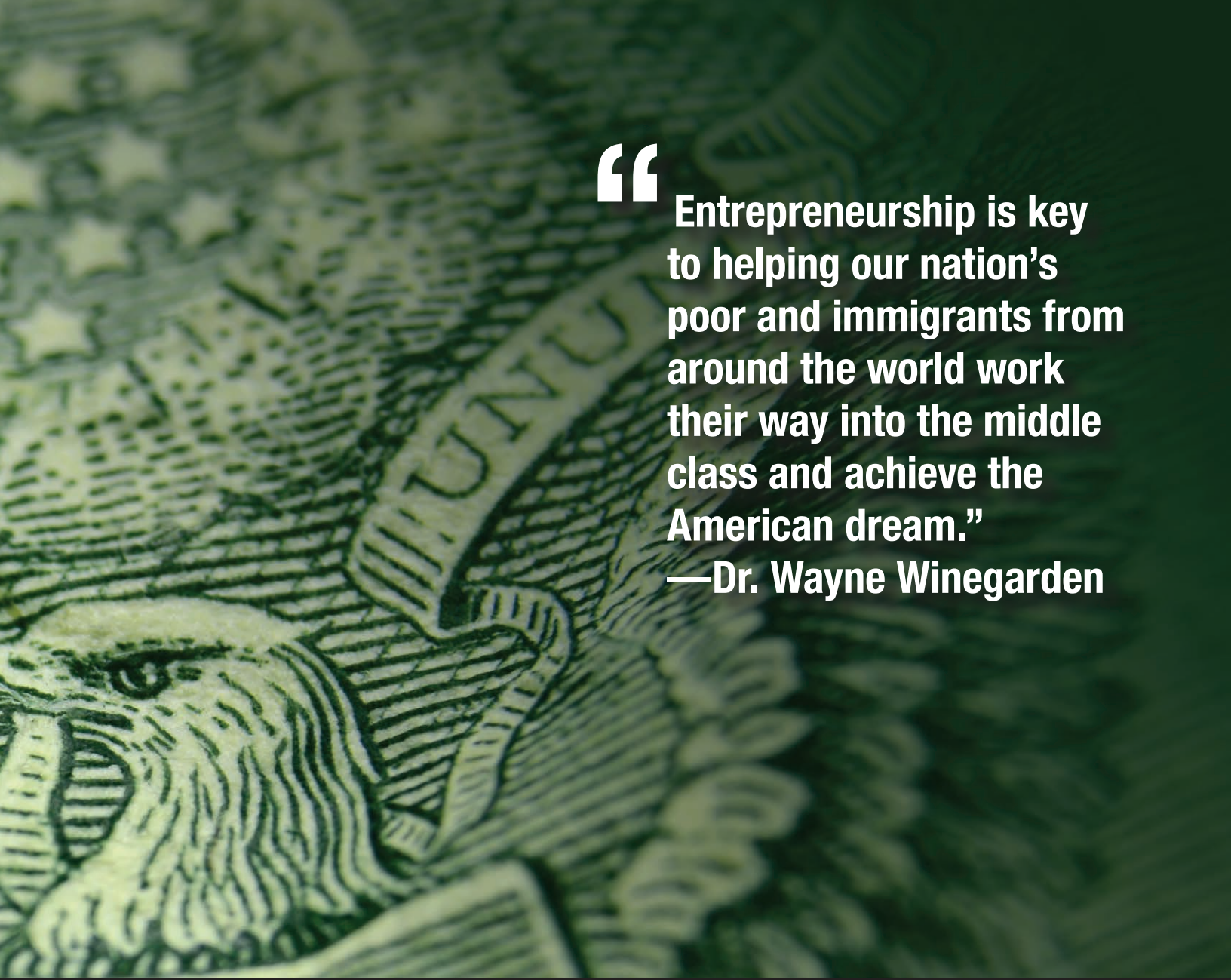
IMPACT

In February, PRI released the latest report in its *Beyond the New Normal* series, “Realizing the 15 Percent Solution.” It outlines major reforms to entitlement programs and spending priorities that would be required to establish affordable federal budgets and reach the ideal 15 percent spending level.

In April, PRI launched *Breaking Down Barriers to Opportunity*, a two-year research and educational outreach project to promote policy changes that would spur entrepreneurial growth and economic mobility. The first paper, “Incenting an Entrepreneurial Society” concludes that, based on every measure, regulations are thwarting people from growing a small business or getting a job at a startup.

The second paper “Entrepreneurship as a Pathway to the American Dream” makes the case that empowering lower-income entrepreneurs is key to reducing poverty in the United States and how policies like a \$15 minimum wage and occupational licensing requirements amount to legislated barriers to opportunity that hinder immigrant and low-income entrepreneurs climbing the economic ladder.

In May, PRI published a study by Dr. Wayne Winegarden showing that environmental, social, and governance (ESG) funds that champion environmental and social causes have



“ Entrepreneurship is key to helping our nation’s poor and immigrants from around the world work their way into the middle class and achieve the American dream.”
—Dr. Wayne Winegarden

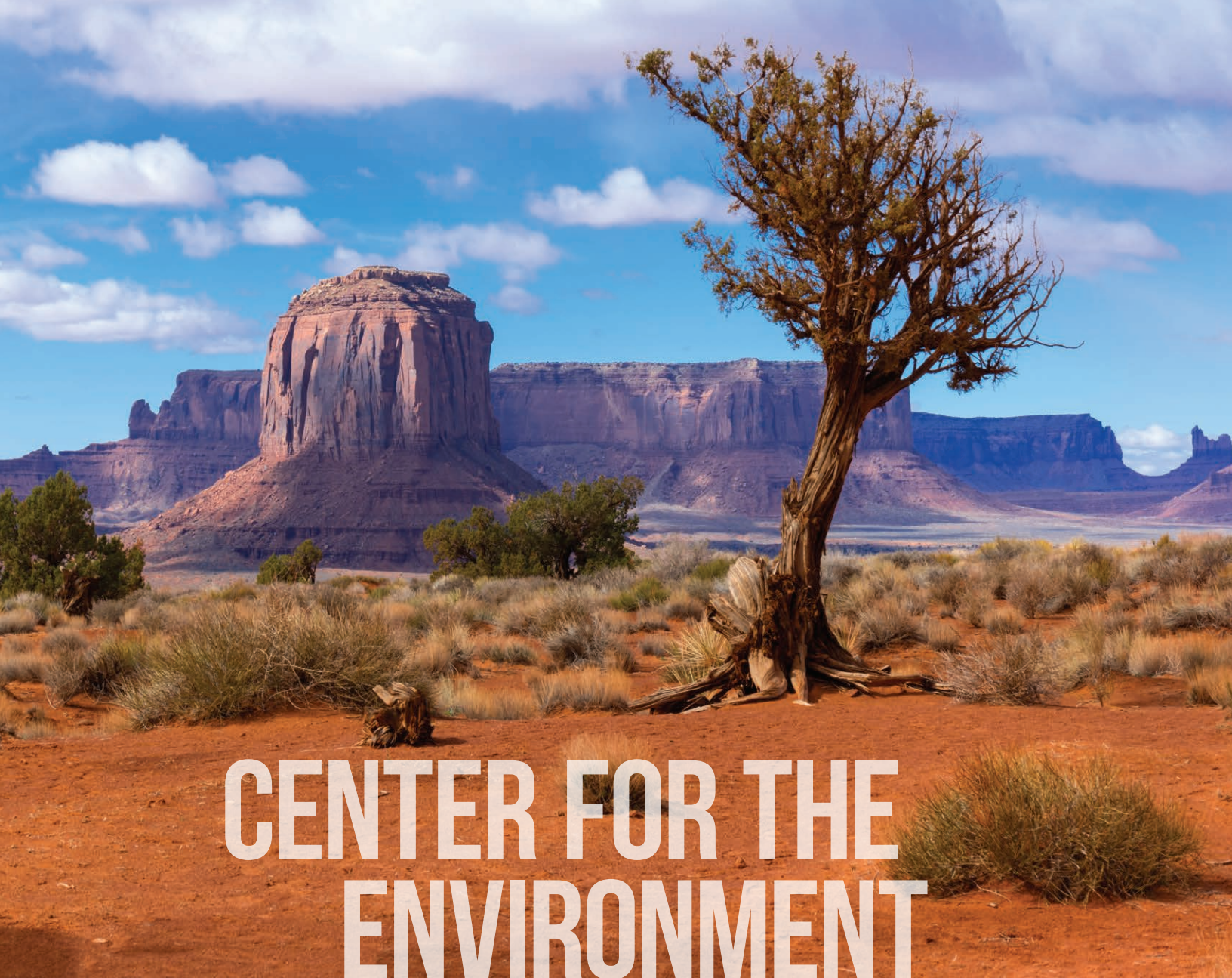
historically underperformed funds investing in the broader market over the long-term.

In August, PRI released “Making it Rain in California,” which found that capping the State and Local Tax deduction at \$10,000 brought relief to millions, while freeing taxpayers in low-tax states like Indiana from subsidizing high-tax and spending in states like California and New York.

PRI fellow in business and economics Damon Dunn published an issue brief in September making the case for why socialism doesn’t work. In “My Rise from Poverty and Why Socialism Doesn’t Work,” Dunn writes that “while his family should have ideally embraced socialism, his grandfathers instilled in him a sense of personal responsibility, while his mom taught him the importance of a good education.”

PUBLICATIONS

- “Realizing The 15 Percent Solution,” Beyond the New Normal: How Much Should We Spend? Dr. Wayne Winegarden, Feb. 2019
- “Incenting an Entrepreneurial Society: A Regulatory Perspective,” Dr. Wayne Winegarden, Breaking Down Barriers to Opportunity Series, April 2019
- Video: “How Does the 15 Percent Solution Work?,” April 2019
- “Environmental, Social, and Governance (ESG) Investing: An Evaluation of the Evidence,” Dr. Wayne Winegarden, May 2019
- “Making it Rain in California,” Dr. Wayne Winegarden, August 2019
- “My Rise from Poverty and Why Socialism Doesn’t Work,” Damon Dunn, PRI Issue Brief, September 2019
- “Entrepreneurship as a Pathway to the American Dream,” Dr. Wayne Winegarden, Breaking Down Barriers to Opportunity Series, October 2019
- Video: “Overregulation Hurts Immigrant, Low Income Entrepreneurs,” October 2019



CENTER FOR THE ENVIRONMENT

MISSION

The Center for the Environment reveals the dramatic and long-term trend towards a cleaner, healthier environment. It also examines and promotes the essential ingredients for abundant resources and environmental quality—property rights, markets, local action, and private initiative.

IMPACT

In July, Dr. Wayne Winegarden published an issue brief analyzing Colorado's proposed low emission vehicle standard, which is modeled after California's standard.

It reviews the initial economic impact report conducted by Colorado state officials, which Winegarden found was severely lacking.

Kerry Jackson, fellow with PRI's Center for California Reform, published a *Capital Ideas* brief, "California's Blackouts: How Did We Get Here and What Can We Do to Keep the Lights On?" in November. The brief explores how misguided government policies—including climate change policies, clean energy mandates, and current forest management practices—hinder PG&E and other privately-owned electric utilities from responding to the looming wildfires, while preventing mass power blackouts.

“

Wildfires are unavoidable in California. It's truly a place 'nature built to burn.' Yet preventive measures can lessen the losses of life and property. The necessary changes will require a new way of thinking in California.”

—Kerry Jackson

PRI board member and California Reform committee chair, The Hon. Daniel Kolkey published an op-ed in the *Orange County Register* (reprinted in Southern California News Group newspapers) showing that Gov. Newsom could act to prevent future power outages by utilizing his executive powers as Governor.

As gas prices soared past \$4 per gallon, PRI scholars argued that high taxes and big government energy policies were why California drivers were paying so much more for gas than drivers in other states. PRI communications director Tim Anaya wrote a widely-read blog on the issue for PRI's *Right by the Bay*. He also gave multiple statewide TV interviews on California gas prices.

PUBLICATIONS

- “Colorado’s Low Emission Automobile Regulation (CLEAR): An Evaluation of the Initial Economic Impact Analysis,” Dr. Wayne Winegarden, PRI Issue Brief, July 2019
- “California’s Blackouts: How Did We Get Here and What Can We Do to Keep the Lights On?,” Kerry Jackson, Capital Ideas, November 2019

A photograph of the Golden Gate Bridge in San Francisco at dusk. The bridge's towers and suspension cables are illuminated with warm orange lights, contrasting with the cool blue and purple tones of the twilight sky. The city skyline is visible in the distance across the water.

CENTER FOR CALIFORNIA REFORM

MISSION

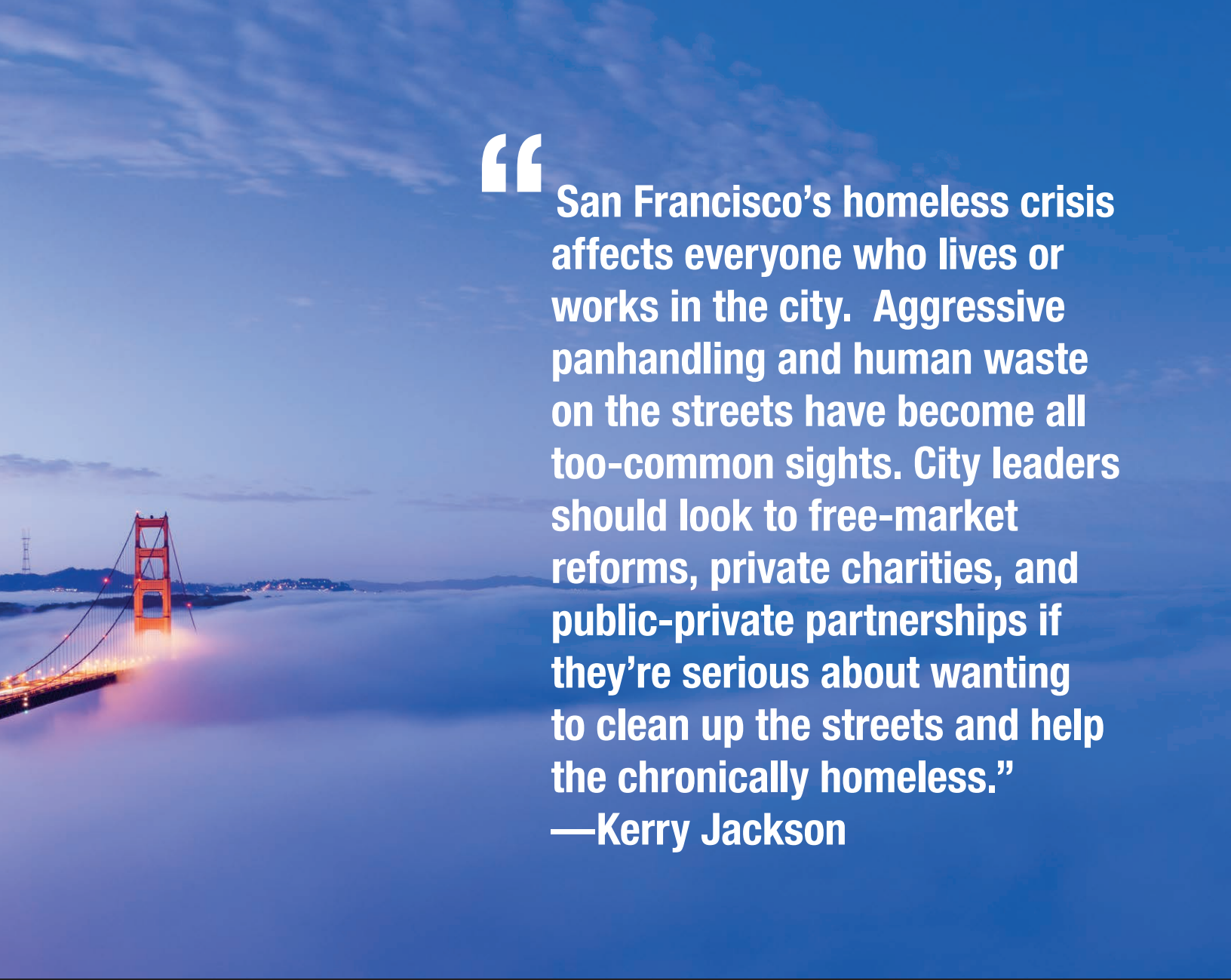
The Center for California Reform seeks to reinvigorate California's entrepreneurial, self-reliant traditions. It champions solutions in education, business, and the environment that work to advance prosperity and opportunity for all the state's residents.

IMPACT

In February, PRI held its inaugural "California Ideas in Action" conference in Sacramento. The conference aims to annually convene PRI scholars, free-market advocates, lawmakers, opinion leaders, and real-life practitioners to explore how free-market ideas can address the

state's most pressing challenges. Panel topics included free-market solutions to the state's health care challenges, how charter schools help parents and students choose diversity, how Sacramento is legislating energy poverty, and how private charities and non-profits do a better job of lifting people out of poverty than government. Legendary Sacramento political reporter and current *CalMatters* columnist Dan Walters was the keynote speaker.

PRI was a leading statewide voice against Assembly Bill 5, a highly-controversial new law that puts new limits on the ability of Californians to earn a living as independent contractors. In October, Kerry Jackson published an op-ed in *CalMatters* (and over a dozen other publications statewide), "AB 5 will kill the gig economy and force more companies to leave."



“

San Francisco's homeless crisis affects everyone who lives or works in the city. Aggressive panhandling and human waste on the streets have become all too-common sights. City leaders should look to free-market reforms, private charities, and public-private partnerships if they're serious about wanting to clean up the streets and help the chronically homeless.”

—Kerry Jackson

In May, Jackson published *Living in Fear in California*, a book showing how recent policy changes are undermining communities in California and must be reformed to restore public safety. Using local, state, and federal crime data, first-hand interviews and anecdotes, the book provides a snapshot of crime in California and recommends realistic reforms to fix the law's serious flaws.

Jackson and Dr. Wayne Winegarden published a brief on San Francisco's homeless crisis in June 2019, concluding that the city could reduce homelessness by encouraging and supporting private sector involvement, while making policy changes to invite a homebuilding boom. It includes more than a dozen policy reform recommendations which was presented to Mayor London Breed's administration.

PUBLICATIONS

- *Living in Fear in California: How Well-Meaning Policy Mistakes Are Undermining Safe Communities and What Can Be Done to Restore Public Safety*, Kerry Jackson, May 2019
- “San Francisco's Homeless Crisis: How Policy Reforms and Private Charities Can Move More People to Self-Sufficiency,” Kerry Jackson and Dr. Wayne Winegarden, “California Ideas in Action” Brief, June 2019
- *Capital Ideas*, two-page issue briefs on California policy, released monthly
- *Right by the Bay* blog, daily commentaries on California issues, written by PRI scholars



CENTER FOR EDUCATION

MISSION

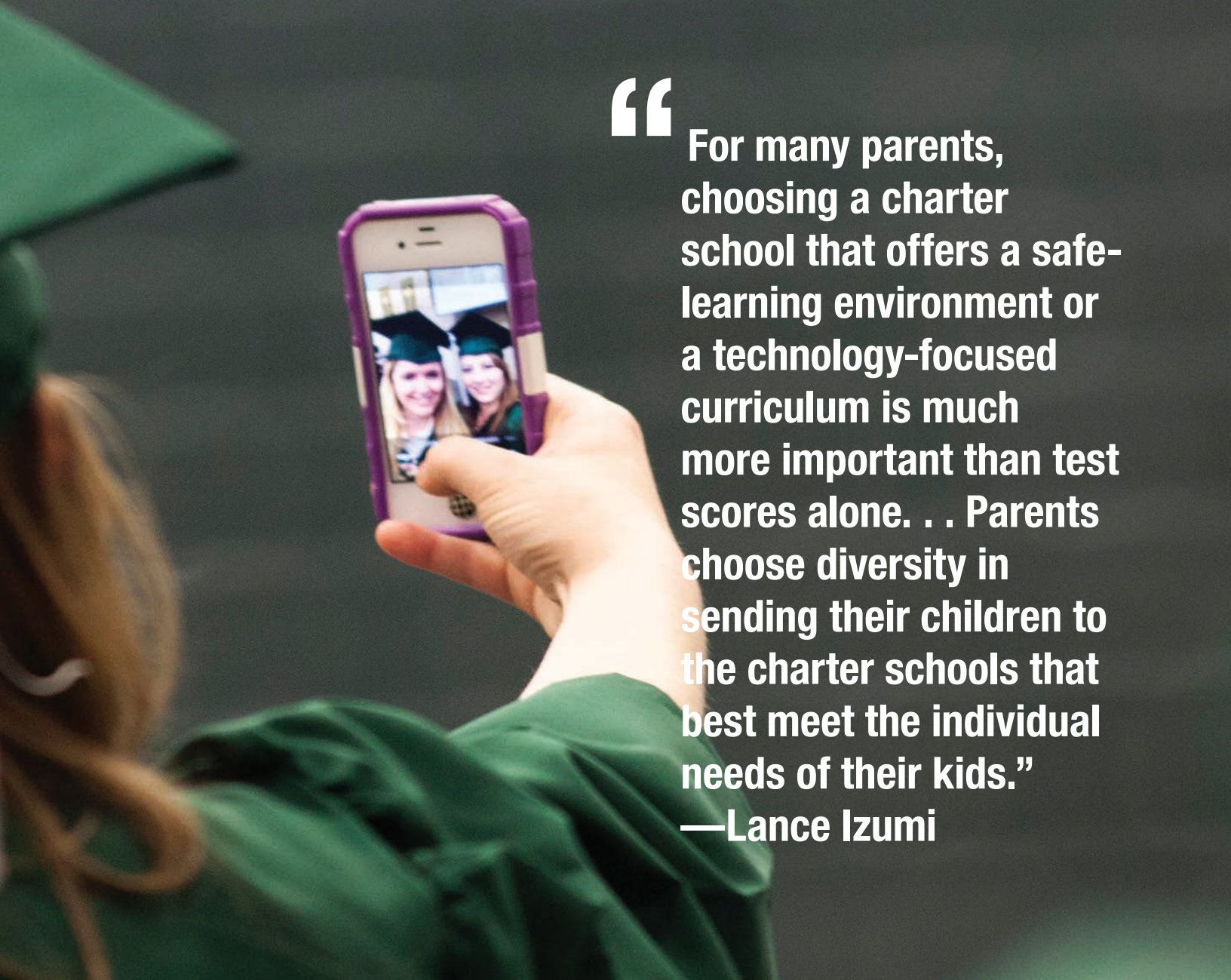
The Center for Education works to restore to all parents the basic right to choose the best educational opportunities for their children. Through research and grassroots outreach, our scholars advance parental choice in education, high academic standards, charter schools, digital learning, teacher quality, and school finance reform.

IMPACT

In January, PRI published Lance Izumi's latest book *Choosing Diversity*, which profiles 13 different charter schools nationwide that are as different from one another

as one could imagine but together exemplify the diversity at the heart of the charter school ideal, which is to meet the needs of each student.

During National School Choice Week in January, PRI released a mini-documentary on one of the charter schools highlighted in *Choosing Diversity*, Life Learning Academy (LLA) on Treasure Island in San Francisco Bay. The film shows how LLA is uniquely equipped to meet the special needs of their students because they have the freedom that only charter schools can offer. The film premiered at a special launch event held during National School Choice Week at another school profiled in the book, John Adams Academy in Roseville.



“

For many parents, choosing a charter school that offers a safe-learning environment or a technology-focused curriculum is much more important than test scores alone. . . Parents choose diversity in sending their children to the charter schools that best meet the individual needs of their kids.”

—Lance Izumi

Izumi emerged as one of the most visible opponents of charter school restrictions enacted this session by the Legislature and signed into law by Gov. Newsom, giving numerous media interviews highlighting how these proposals would threaten school choice options for millions of California students, especially those living in poor and minority communities.

He was frequently called upon to give media interviews on national education policy issues. In March, he was interviewed on “The Why” on national cable news network Newsy TV on the ongoing college admissions scandal. He was also interviewed by KCBS Radio in San Francisco on Texas Tech’s decision to end affirmative action in school admissions.

PUBLICATIONS

- *Choosing Diversity: How Charter Schools Promote Diverse Learning Models and Meet the Diverse Needs of Parents and Children*, Lance Izumi, January 2019.
- “Lance Izumi on Choosing Diversity,” short book promo video, January 2019
- Video: “Welcome to Change,” January 2019

WITH GRATITUDE

PRI's work and impact would not be possible without the generosity of its donors. In 2019, more than 1,000 individuals who share our vision of a free and civil society made financial contributions to sustain and enhance our policy research and outreach programs. In 2019, these gifts allowed PRI scholars to combat the aggressive expansion of government powers and suppression of individual and economic liberty at the state and national levels. We entered 2020 in a position of real influence and impact in a critical moment in our nation's history because of the stalwart commitment of friends like you.

When you support our work, you are not just a contributor, you are a partner in our mission to champion a free economy, private initiative, competition, and limited government in America.

HOW TO SUPPORT PRI

Every gift to PRI counts. You can donate via check, stock, or wire transfer. To make a one-time or recurring online donation, visit pacificresearch.org/support-pri/. If you have questions or require additional information about stock or wire transfers, please contact PRI's Development Department.

MEMBERSHIP

The **Sir Antony Fisher Freedom Society** recognizes PRI's closest friends and most loyal supporters. Members of the Society contribute more than \$1,000 each year and are key partners in PRI's work to offer timely, market-driven solutions to policy issues important to citizens of our state and nation. The Society's **Young Leaders Circle** gives young professionals in San Francisco access to special member events. For more information on the Society and to join, visit pacificresearch.org/join/

PLANNED GIVING

Some of our most committed supporters have chosen to include PRI in their estate plans, ensuring their legacy will promote freedom, opportunity, and prosperity for years to come. Including PRI in your estate plans provides you and your loved ones with several tax advantages and an assurance that your assets will go to an organization you know and trust. But more important, by making a planned gift to PRI, you are leaving a legacy to protect and renew freedom for generations.

There are many opportunities to contribute to PRI's mission, such as giving appreciated stock, making a gift to PRI from your individual retirement account (IRA), listing PRI as a beneficiary of retirement accounts and insurance policies, and including PRI in your will or trust.

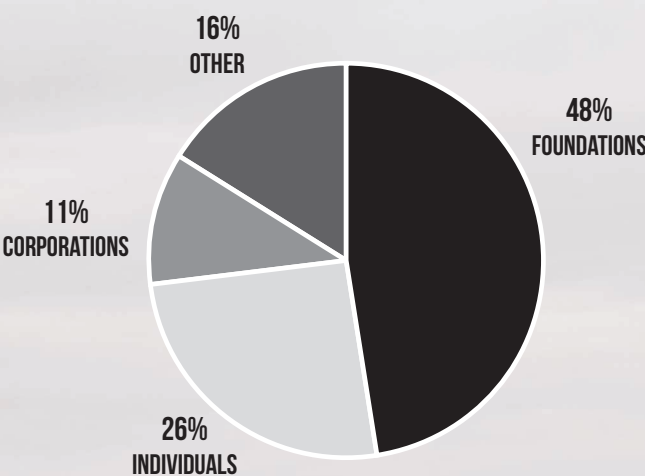
Contact PRI's Development Department:

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support@pacificresearch.org



ASSETS & LIABILITIES

CASH & EQUIVALENTS	\$6,885,675
INVESTMENTS	\$9,559,162
NET FIXED ASSETS	\$22,930
OTHER ASSETS	\$680,179
LIABILITIES	\$251,935
NET ASSETS	\$16,896,011
TOTAL REVENUE	\$6,919,034
TOTAL EXPENSES	\$4,685,421



BY THE NUMBERS



89

**TELEVISION
APPEARANCES**



2,423

MEDIA CLIPPINGS



910

**OP-EDS
(INCLUDING REPRINTS)**



211

RADIO HITS



51

PODCASTS



173

BLOG POSTS



16

EVENTS



14

BOOKS & STUDIES

NOTABLE 2019 *NEXT ROUND* PODCAST GUESTS

- House Republican Leader Kevin McCarthy
- Noted National Pollster Scott Rasmussen
- *National Review's* Andy McCarthy, author of *Ball of Confusion*
- Reason's Robby Suave, author of *Panic Attack*
- The Honorable Daniel Hannan, Member of the European Parliament
- Dr. Ting Sun, Member of California State Board of Education
- California State Senator Mike Morrell
- *Politico California Pro* editor Kevin Yamamura
- Manhattan Institute's Heather Mac Donald, author of *Diversity Delusion*
- *Trumponomics* author Steve Moore

2019 HIGHLIGHTS FROM PRI'S *RIGHT BY THE BAY* BLOG

Among the most widely-read *Right by the Bay* blog posts of 2019 were multiple posts by Tim Anaya showing that California's rising gas prices were the result of big government energy mandates and significant gas tax increases enacted by state policymakers in Sacramento. Anaya discussed his blogs in several media interviews that aired on television stations statewide.

Kerry Jackson wrote extensively about the renewed push by some in California to enact stricter rent control provisions in the state, along with other measures considered by state lawmakers to address the state's housing crisis. Jackson talked about the push for rent control in California in an appearance on "The Daily Ledger" on One America News Network.

Wayne Winegarden wrote about the growing debate over proposals from the Trump Administration, members of Congress, and in the states for prescription drug price controls, drug importation schemes and so-called "Buy American" plans to alter the drug supply and manufacturing chain. He discussed his blog posts in an hour-long, in-studio interview on the nationally-syndicated Jim Bohannon Show.

In a May blog post, Rowena Itchon wrote about how public employees who quit their unions could turn the money they save in dues (up to \$1,000 annually in some cases) into real money through smart investments. The blog promoted a calculator on PRI's Worker Freedom page (www.pacificresearch.org/workerfreedom) where disaffected public employee union members could learn for themselves just how much they could save and earn over the years by leaving their unions and investing their dues elsewhere.

Evan Harris wrote about legislation in California that would allow student athletes to make money from selling their name, image, and likeness. The legislation sparked a national debate and actions from the NCAA toward reform. Harris discussed his blogs in multiple television interviews that aired nationally on the Newsy cable news channel.

Lance Izumi, who, in addition to his work at PRI is also the Civilian Aide to the U.S. Secretary of the Army in Northern California, shared in a poignant blog post his remarks about the meaning of Veterans Day. He gave the remarks as the keynote speaker at a special Veterans Day event at John Adams Academy in Roseville.

EVENTS

JANUARY

"The Diversity Delusion"
Luncheon, Discussion, and Book Signing
with Heather Mac Donald
Newport Beach, California

National School Choice Week Celebration
"Welcome to Change" documentary and
Choosing Diversity Launch event
Roseville, California

"Trumponomics"
Luncheon, Discussion and Book Signing
with Stephen Moore
San Francisco, California

FEBRUARY

"Welcome to Change"
Young Leaders Circle event with Lance Izumi
Film screening of "Welcome to Change"
documentary and discussion on charter schools
San Francisco, California

PRI 40th Anniversary Legislative Reception
Sacramento, California

First Annual "California Ideas in Action"
policy conference

- Master of Ceremonies: The Honorable Daniel Kolkey, Chair of PRI's California Reform Committee
- Keynote Speaker: Dan Walters, *CalMatters*

Sacramento, California

MARCH

PRI 40th Anniversary Gala
Featuring Keynote Speaker and Taube Family
Freedom Prize Recipient Tucker Carlson
San Francisco, California

JUNE

"What's Wrong with the Universities and
Can They Be Fixed?"
Luncheon and Discussion Featuring
Steven F. Hayward, Pacific Research
Institute Senior Fellow
and John Yoo, UC Berkeley Law Professor
San Francisco, California

"Is Basic Income the Solution for Rising
Poverty and Tech Industry Displacement?"
Young Leaders Circle Event
Speaker: Damon Dunn
PRI Fellow in Business and Economics
San Francisco, California

JULY

"The World Turned Right-Way Up:
Prospects for a Stronger Alliance After Brexit?"
Luncheon and Discussion
Speaker: The Honorable Daniel Hannan,
Member of the European Parliament for
the South East of England
San Francisco, California

Sixth Annual Villa Taverna Dinner
"Lessons from Churchill for the Contemporary Age"
Speaker: Historian Andrew Roberts
San Francisco, California

AUGUST

“Ball of Collusion: The Plot to Rig an Election and Destroy a Presidency”

Luncheon and Discussion

Speaker: Andrew McCarthy, senior fellow at the National Review Institute and contributing editor at *National Review*

San Francisco, California

OCTOBER

“Is the Gig Up? Why Independent Contractors and the Companies Who Use Them Should Worry”

Young Leaders Circle Event

San Francisco, California

**Pacific Research Institute and Claremont Institute
40th Anniversary Celebration Cruise**

Crystal Serenity Cruise Ship

Sailing through Spain, France, Monaco, and Italy

“The Rise of Identity Politics and the Decline in Academic Values”

**Luncheon and Discussion with Dr. Amy Wax,
University of Pennsylvania,
and Dr. Steven F. Hayward,
Pacific Research Institute Senior Fellow**

San Francisco, California

NOVEMBER

**Eighth Annual Baroness Thatcher Gala
Featuring Keynote Speaker Peter Thiel and
Baroness Thatcher Liberty Award Winner,
The Honorable Christopher Cox**
Newport Beach, California



STAFF

Sally C. Pipes
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Thomas W. Smith
Fellow in Health Care Policy

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Lance T. Izumi, J.D.
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Business and Economics

Kerry Jackson
Fellow
California Reform

Henry I. Miller, MD
Senior Fellow
Health Studies

Kenneth P. Green, Ph.D
Senior Fellow
Environmental Studies

Beth Haynes, MD
Board Member
Benjamin Rush Institute

Robert P. Murphy, Ph.D
Senior Fellow
Business and Economic Studies

Steven F. Hayward, Ph.D
Senior Fellow

Bartlett Cleland
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